

Karlayura West Coast Projects Capability Statement 2024



Company Overview

Karlayura West Coast Projects is an Indigenous Western Australian owned and operated project execution company. As a partnership between Karlayura and West Coast Projects, KWCP is represented by Brian Tucker, a highly respected traditional owner on Banjima and Nyiyaparli country.

We provide Tier 1 project solutions for brownfield and greenfield Sustaining Capital and Construction Projects within the Western Australia mining, minerals and industrial sectors.

Our diverse and multidisciplined teams provide the expertise to execute a wide variety of projects, including:

- Heritage and Cultural Awareness
- Turnkey project management and execution
- Fabrication and installation
- Structural, mechanical and piping works
- Civil foundations, slabs, precast, detailed earthworks, trenching and service installation
- Electrical and instrumentation
- Process and non-process infrastructure works
- Shutdown works, process plant upgrades and maintenance services
- Consulting, project engineering and commissioning services

Our team's extensive experience working with major clients means that you can expect a Tier 1 contractor delivery service, while still maintaining the flexibility and agility that comes with a nimble delivery partner.

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OUR VISION: Delivering quality projects for a better future.

Our Values



INTEGRITY

We do what we say we're going to do. We do the right thing and deliver on our commitments.

SUSTAINABILITY

Providing safe and efficient project delivery, and driving tangible support to Aboriginal people, communities, culture and environment.

RESPECT

Respect for culture, to ourselves and each other. One team, we're all in this together. It is our diversity which makes us strong.

ACHIEVEMENT

We think outside the box in order to enhance the outcomes. All working in the same direction, we are relentless in our pursuit for excellence.

FULFILMENT

We enjoy doing what we do and doing it well. We work hard to fulfil the goals of our clients, our business and our people.

Project Management & **Professional Services**

Kalayura West Coast Projects provides comprehensive project management and professional services to fulfill any style of project and engagement.

Our team has extensive experience in executing projects of varying sizes and complexity. We work closely with our clients to ensure their projects are clearly defined and planned in detail to mitigate risk and set the works up for success.

Our professional services include:

- Heritage and Cultural Awareness
- Project engineering and Early Contractor Involvement (ECI)

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- Turnkey multidiscipline project management and execution aligned to client requirements
- Specialist subcontractor engagement and complete management
- Commissioning and inspection/testing services



Our Services

HERITAGE AND CULTURAL AWARENESS

Our Heritage and Cultural Awareness division has been developed to uphold the vision of the business to preserve Aboriginal culture and lands.

Managed by Brian Tucker, this service provides guidance and advice to the mining sector on what is appropriate for their operations and for the potential expansion of their sites.

KWCP can also provide cultural awareness training to our people, our clients and the general public. Brian participates in traditional cultural ceremonies each year that are important to the preservation of songs, dance, knowledge and traditions for future generations.

PROJECT ENGINEERING AND EARLY CONTRACTOR INVOLVEMENT (ECI)

- Professional consulting services for integrated client teams
- Early involvement as preferred contractor to optimise project delivery, identify cost efficiencies, close any gaps in scope definition and mitigate project risks

TURNKEY MULTIDISCIPLINE PROJECT MANAGEMENT

- Project planning and scheduling
- Risk management and mitigation
- Transparent communication and client engagement
- Resourcing, procurement, fabrication, mobilisation and site execution
- Budgeting, project controls and reporting
- Quality control, QAQC and HSE assurance
- Project closeout and handover

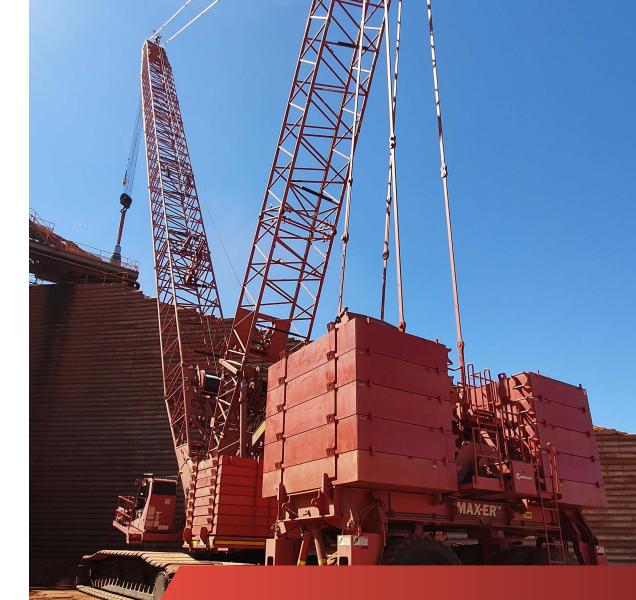
Our Services

SPECIALIST SUBCONTRACTOR ENGAGEMENT AND COMPLETE MANAGEMENT

- Expertise in subcontractor engagement and management where required within client scope
- Confidence that Kalayura West Coast Projects will successfully deliver all aspects of your project including:
 - » HVAC
 - » High voltage works
 - » Directional drilling
 - » On site/off site machining
 - » Heavy lift
 - » Access solutions
 - » Surface treatment
 - » Precision equipment maintenance

COMMISSIONING AND INSPECTION/TESTING SERVICES

- Commissioning support and expertise, SMP, E&I
- Survey and 3D scanning
- Laser alignment of shafts and drives, pulleys and gearboxes
- NDT and hydrotesting



Our commitment to excellence and the preservation of Aboriginal culture sets us apart as industry leaders.



KWCP are committed to empowering indigenous communities by creating jobs, fostering skill development and career pathways whilst enhancing the overall quality of life in the regions we work.

Project Execution & Construction

Our team will tailor the project management and execution to best suit the specific project requirements and scope. Our design partners and experienced teams gives us the ability to provide alternative engineering solutions to reduce project schedule duration, reduce risks, increase project efficiency and provide the optimal project outcomes.

We have experience working under multiple client engagement styles and can confidently deliver in a variety of commercial frameworks.

Our team has expertise in structural, mechanical, piping, fabrication, electrical and civil construction. We have a proven track record of delivering projects to the highest quality standards.

Our construction services include:

- Structural, mechanical and piping works
- Fabrication and installation
- Electrical and instrumentation works
- Civil foundations, slabs, precast, detailed earthworks, trenching and service installation
- Shutdown works, process plant upgrades and maintenance services
- Non-process infrastructure works

Our Services

STRUCTURAL, MECHANICAL AND PIPING FABRICATION AND INSTALLATION

- Conveyors, apron and vibe feeders, screens, shuttles, scrubbers, crushers and balanced machine works
- Transfer stations, modular steel fabrication and erection, structural integrity and process plant upgrades
- Various piping systems including HDPE, mild steel, MSCL and stainless steel. Pumps, compressors, pressure vessels, hydrocarbons and water services

ELECTRICAL AND INSTRUMENTATION

- Instrumentation and controls
- Substation, transformer and DB installs and upgrades
- LV, HV and communications
- FAT and SAT
- Construction verification and commissioning

SHUTDOWN WORKS AND MAINTENANCE SERVICES

- SMP, E&I shutdown services and top up labour, including HSE, leadership and trades
- Technical maintenance services on all plant and equipment
- Integrated one off design and construct solutions for complex equipment changeouts and upgrades

Project Delivery with a Difference

NON-PROCESS INFRASTRUCTURE WORKS

- Workshops, warehouses, ANFO sheds and storage facilities
- Construction camps, admin and office facilities, communication buildings, gyms and wastewater treatment
- Hydrocarbons and fuel storage
- Dewatering and NPI piping installs
- Compounds and yards

CIVIL

- Large scale in-situ slabs and foundations: workshops, warehouses, process plant facilities and camps
- Detailed earthworks, culverts, pads and drainage
- Trenching and service installations
- NPI and process infrastructure projects
- Directional drilling
- Precast footings design, supply and installation
- Hydro excavation and construction repairs

Why Choose Us?

Your success is our success, we are in this together.

OUR PEOPLE

Our people are empowered, appreciated and energised. We run agile, highly efficient teams who are aligned with our vision and values. We are only as good as our people.

OUR CULTURE

We strive to do better than the competition. We aim to be the best whilst conducting ourselves and our business with humility, respect and integrity. We embody our values in everything we do.

OUR PERFORMANCE

Our business is built upon Optimised Project Delivery. You can expect the best possible outcome for your scope of works every time. With integrated design capability we provide innovative and optimised project solutions.

OUR DIVERSITY

We proactively engage people of all different backgrounds, cultural beliefs and experiences. Diversity in our teams broadens everyone's knowledge, provides the best platform for leading-edge solutions and creates an inclusive work culture where everyone feels accepted.

OUR APPROACH

As an Indigenous Western Australian owned business, Karlayura West Coast Projects commits to making a real difference for the next generation by providing Aboriginal and Torres Strait Islander people with opportunities to gain employment, develop their skills and pursue a meaningful career. As part of this commitment, KWCP is integrated with and closely supports the Brian Tucker Foundation which has been developed to advance; Aboriginal Culture, Cultural Knowledge and Aboriginal Peoples communities and wellbeing.

Health & Safety Commitment

At Kalayura West Coast Projects we really care about our people and commit to the goal of ZERO injury.

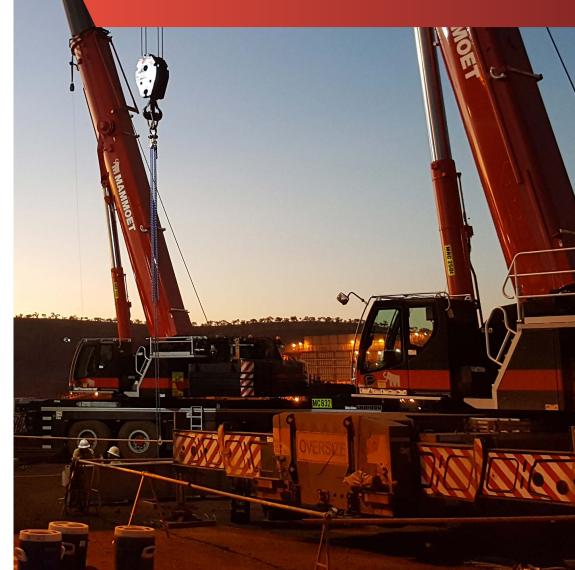
We understand that strong safety performance is no accident. Our business is built around integrated project delivery, teamwork and family values which underpins the expectation that everyone comes home from work each day healthy, safe and in the same, or better, condition as when they started.

Successful end-to-end project execution includes a lot of planning and attention to detail. Our safety requirements, project risks (HSE, quality and delivery) and most effective mitigation measures are identified during the project tender stage and incorporated into the project execution plan to ensure that the works are set up for success from inception.

We operate in line with best industry practice and are continually reviewing systems, processes and the workplace for opportunities of learning and further improvement. We look to implement effective and SMART actions from any learnings, to continually improve the health and wellbeing of our people and our business.

At Karlayura West Coast Projects and with the support of our dedicated HSE and leadership team, safety is the responsibility of all our people, across all aspects of our business, all the time.

Strong safety performance by thinking inside and outside the box.



Sustainability Commitment

Karlayura West Coast Projects is intergrated with and closely supports the Brian Tucker Foundation, which has been developed to advance; Aboriginal Culture, Cultural Knowledge and Aboriginal Peoples communities and wellbeing.

Objectives of the Foundation include to:

- Advance Aboriginal Australian culture
- Advance the natural environment and protect culturally significant areas
- Preserve and develop intergenerational transfer of cultural knowledge
- Establish strategic partnerships to support land, air, water, First Nations People and communities

As an Indigenous Western Australian business, KWCP engage with the local communities, traditional owner groups and Aboriginal businesses wherever possible.

Maintaining high health and safety standards and performance is a non-negotiable at KWCP. There is no task that is so important that it can't be done safely.

In addition to our experienced leadership team, Karlayura West Coast Projects engage HSE specialists and on site HSE advisors to ensure that processes, systems and work methods are conducted in line with best practice, client standards and legislative requirements. Our commitment to sustainability includes:

- Compliance with all environmental regulations and standards
- Ensuring the safety and wellbeing of our employees, subcontractors, and stakeholders
- Supporting the Brian Tucker Foundation and local communities through engagement and employment opportunities
- Minimizing our carbon footprint through the use of sustainable practices and materials
- Implementing sustainable waste management practices

KARLAYURA WEST COAST PROJECTS | CAPABILITY STATEMENT





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